SFCRFT Approved For Release 2000/04/17 : CIA-RDP79-01990400000140001-0

14 October 1971

MEMORANDUM FOR: Director of Training

THROUGH : Chief, Operations School/TR

SUBJECT : Course Report, Special Clandestine Operations

Orientation for DD/S&T

REFERENCE: Previous Course Report, dated 6 October 1970

1. This course is conducted each fall, primarily for the Office of Scientific Intelligence (OSI) of the DD/S&T. All trainees were selected and approved by a DD/S&T panel, and included fifteen officers from OSI and one from the Office of Research and Development (ORD). In order to take advantage of a talk on the DDP, the course was conducted in two parts. A half-day of briefing and instruction was conducted at Headquarters on the afternoon of 30 September 1971, and was followed by one week of instruction during the period 4 through 8 October 1971 at

25X1A

25X1A

COURSE CONTENT

2. The objectives of this course have remained the same over the past five years, and continue to be: (a) to familiarize officers of the DD/S&T with selected concepts, programs and techniques employed by the CS; (b) to provide an understanding of problems involved in the use of agents in intelligence collection, and (c) to examine the operational environment in the Soviet Union and Communist China. However, there has been some change, particularly in the current course, as to the amount of emphasis given to tradecraft familiarization. Instruction in tradecraft was reduced considerably and, instead, more time was devoted to such subjects as liaison, the handling of defectors and walk-ins, and the conduct of operations in the field and at Headquarters. Another change in the current instruction was to reduce the amount of time devoted to such technical subjects as

subjects into an hour lecture and demonstration. (See Attachment A, "Course Schedule.")

25X1C

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	3. As in the past, the highlights of the course were in the case histories.	
25X1A	Three cases were presented, all relating to S&T operations. These were	25X1A
	the case presented by presented by a panel of three officers who were intimately involved in the	
25X1A 25X1A	operation, and a two highly competent SB officers.	25X1A
	4. Introduced to this course for the first time was a discussion of a hypothetical operation through its various phases, much in the format of the panel now given in the IWA course. Except for one trainee, who felt that the panel was too long, too hypothetical to be meaningful and, at times, dull, it was well received by the class.	
	5. The "Situational Problems" used in the previous course were discontinued and, instead, students were given a sterilized marginal defector case to read and discuss. A number of trainees commented during discussion that the case was interesting and gave them new insight into the problems of handling defectors.	
25X1A 25X1A	6. A number of new lecturers were used to fill vacancies due to retirement, scheduling difficulties, and to bring new faces and ideas into the course. DDP/MPS, made a fine presentation on the Clandestine Service; from our own OTR staff gave an interesting account of his experience in the S&T field as a case officer; CI/DDP, covered counterintelligence from an S&T point of view;	25X1 <i>/</i>
25X1A 25X1A	C/FCB, gave an excellent presentation on Charles of a PSS/OMS, substituted at the last minute for the lack of a	25X1A 25X1A
25X1A	BAB specialist to talk on agent assessment and testing; and Staff, spoke on liaison. Messrs. Tony	
25X1A	Without exception, the performance of these speakers was of a high caliber, as reflected in the course critiques. (See Attachment B, "Course Critiques.")	
:	STUDENT BODY	

7. As noted previously, fifteen of the sixteen trainees were from OSI. The spread in grades ranged from a 1st Lieutenant to an SPS-3 (equivalent to a GS-16), with a median grade of GS-12 plus. Two members of the

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class were women. (See Attachment C, "Student Roster.") Because of OSI's emphasis on scientific intelligence production, the class was particularly interested in how DD/S&T requirements were acted upon within the DDP and what information repositories were available within the DDP to which OSI officers could gain access. While these two subjects were covered in pertinent lectures and discussions, it was felt by a number of trainees that more emphasis should be given these topics in future courses.

STUDENT RESPONSE

- 8. Class participation was excellent throughout the course. In contrast with a similar course conducted in May 1971 for a class of DD/S&T careerists, where some initial antagonism was directed by a few trainees toward a DDP/MPS speaker, there was no evidence whatsoever of any overt or latent hostility by this group toward the DDP. While undoubtedly some trainees would have liked more case histories, more specific examples of how the DDP works, and how it could facilitate OSI's research efforts, the majority of trainee critiques were highly favorable.
- 9. Student critiques were also most laudatory of the training environment provided at A number of comments were made concerning the value of informal discussions held after hours, the opportunity to see and be briefed on a training installation, and the excellent logistical support provided by the Training Station.
- 10. No significant changes are planned for the next course. It is the opinion of the Course Manager that the subject of requirements is already well covered in the lecture specifically on this subject by Mr. later in the Clandestine Operations Panel, and again brought out in the three case histories. To cover the subject in more depth, as indicated in several critiques, would serve no useful purpose.

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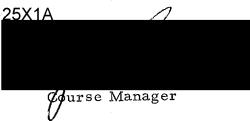
25X1A

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11. The second shortcoming of the course, as reflected by critiques, is the need for more coverage on DDP information repositories and how access to these sources of information can be gained, could possibly be covered by a separate lecture on this subject or by a tour of Information Services Division (ISD). However, before either of these approaches are acted upon, it might be in order to first check if additional coverage on ISD would violate the "need to know" principle. There appears to be an unwarranted assumption on the part of many OSI officers that somewhere deep within the DDP repositories is untapped scientific information, just ready to be picked up if only one knew where to look for it.



Attachments (with original only)

A - Course Schedule

B - Course Critiques

C - Student Roster

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Special Clandestine Operations Orientation for DD/S&T

Critique

This five-day orientation was prepared to familiarize you with selected tradecraft concepts, to give you a basic understanding of how requirements are levied, and how operations are conducted in the field. Case histories were used to inter-relate requirements, tradecraft, field operational procedures, and the operational environment.

1. To what degree do you feel that the above objectives were met?

With Excellent Mecision!

2. Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories?

3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)

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Special Clandestine Operations Orientation for DD/S&T

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- 1. To what degree do you feel that the above objectives were met?
- 2. Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories?

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- 3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)
- 4. Do you have any specific suggestions for improving the present format?

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 8 40W TO ACCESS THEM, INCLUDE DETRILS ON ORGANIZATIONS
 INJULVED IN ASSETS.
- 5. Any additional comments?

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 SUBJECT MONE OF THIS,



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Special Clandestine Operations Orientation for DD/S&T

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1. To what degree do you feel that the above objectives were met?

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1. To what degree do you reel that the above objectives with the course was a very good "my" of DDP operations with a ding of this well. A ding of this well the ding of this course with the formal discussions between lectures, panels, situation problems, films, and case histories?
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3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)
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s increasing the pregent format?
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Special Clandestine Operations Orientation for DD/S&T

Critique

This five-day orientation was prepared to familiarize you with selected tradecraft concepts, to give you a basic understanding of how requirements are levied, and how operations are conducted in the field. Case histories were used to inter-relate requirements, tradecraft, field operational procedures, and the operational environment.

- 1. To what degree do you feel that the above objectives were met?

 The Afectives were very well soit.
- 2. Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories?
- 3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)
- 4. Do you have any specific suggestions for improving the present format? // o

5. Any additional comments? The lecturers were very well prepared and showed a high degree of priorited grability in their field.

The fanels were exceptionally interesting, 25X1A

The atmosphere provided at war were included isolated from the workington scene and much tetla about the gold Approved for Roleato 2000/04/17/10/A-ROP7S-0#550A000900140091-0 field operations.

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Special Clandestine Operations Orientation for DD/S&T

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- 1. To what degree do you feel that the above objectives were met?
- 2. Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories?
- 3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)
- 4. Do you have any specific suggestions for improving the present format?

I thought a little too much time was spent on the inhoduction to the course ie, this is who will be speaking and this is his subject. I think a very short (Isminutes) and suffice here.

This course has allowed myself the apportunity for the first time to visualize how OST medion output can helf on hunt OOP. Also I feel many contacts have been on hunt OOP. Also I feel many contacts have been made Approved For Release 2000/04/17: CIA-RDP79-01590A000100140001-0

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Special Clandestine Operations Orientation for DD/S&T

Critique

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The above objectives were well met except for our requirements are levied. My own feeling without the emphasis on this particular objective was minimal.
impropers on his particular repetitive was minimar.
nanels, situation problems, films, and case histories?
was almost never bosed with the course and quite
Ves. The balance was good in my opinion of was almost never boned with the course and quite often interested to the point of excitement. 3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)
addicts witter you teer were not bermient. (De abodizer)
No. all presentation were, to varying degrees, pertinent.
perunent
4. Do you have any specific suggestions for improving the present format?
More information on how DDP can be accessed by analysts in other directorates, what & DDP facilities and information can be accessed? 5. Any additional comments?
5. Any additional comments?
Driesell the course was excellent. The
informal discussions after a lecture were stimulating
informal discussions after a lecture were stimulating and very enjoyable in the related almost bere to 6,660 R) intimate atmosphere here,
all the speakers were quite Name 25X1A Date good and the case-histories were the most interesting
good and the case-histories were the host chourt
and informative parts of the course.
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smooth - almost unreal:

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Special Clandestine Operations Orientation for DD/S&T

Critique

This five-day orientation was prepared to familiarize you with selected tradecraft concepts, to give you a basic understanding of how requirements are levied, and how operations are conducted in the field. Case histories were used to inter-relate requirements, tradecraft, field operational procedures, and the operational environment.

- 1. To what degree do you feel that the above objectives were met? Considering the amount of time available the objectives well covered with the exception of requirements.
- 2. Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories?

105.

3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)

- 4. Do you have any specific suggestions for improving the present format? Some emphasis should be given on the method by which a specific requirement originating in OSI could be formulated and served on DDP.
- 5. Any additional comments?

One problem that I think most of us have is that we have no interaction with anyone interested in our subject who works in the DDP. It possible, the class could be introduced to the people on the various dosks and given a phone number so that those interested could get in touch with the right person on the desk.

A major reason for success of this cause was the (xation.

The ability to discuss the various subjects both among the group)

The ability to discuss the various subjects both among the group)

and Approved Extra time in informal discussions with the speaker

and Approved For Release 2009/04/17 to CIA-REP 79-01590 A000100140001-0

was very his formation

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Special Clandestine Operations Orientation for DD/S&T

Critique

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- 1. To what degree do you feel that the above objectives were met?
- 2. Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories?
- 3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)

 The Canclestone Operation Panel was los long, and too hypothetical to be of any real value (also near full)

 4. Do you have any specific suggestions for improving the present format?
- 5. Any additional comments?

 COOD IDFA TO HAVE THE COURSE AT

 COULD YOU ADD A BRIFFING FROM FI STAFF?

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 Name Date

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Special Clandestine Operations Orientation for DD/S&T

Critique

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1. To what degree do you feel that the above objectives were met?

Excellently

- 2. Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories? 105
- 3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)

No

4. Do you have any specific suggestions for improving the present format?

5. Any additional comments?

The logistics were excellent.



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Special Clandestine Operations Orientation for DD/S&T

Critique

This five-day orientation was prepared to familiarize you with selected tradecraft concepts, to give you a basic understanding of how requirements are levied, and how operations are conducted in the field. Case histories were used to inter-relate requirements, tradecraft, field operational procedures, and the operational environment.

oro	cedures, and the operational environment.
ι. '	To what degree do you feel that the above objectives were met? They were met fairly well.
2.	Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories? Ferhage less on the first day - more of what was given later, less on what was to happen.
	Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.) The fruit day could do be with telling what was going to happen rest of the week (that should be done on the preceding fruiday). Do you have any specific suggestions for improving the present format?
4.	Do you have any specific suggestions for improving the present format?
5.	More on hard (Egrip, case hist, and what BOC

5. Any additional comments?

More on hard (Egrip, case hist, and what Boc

go though) info. It is best to have it hear to

get actual feel of trade craft, DDP, contacts, etc.

Name

10/8/71 25X1A

Approved For Release 2000/04/17 SCFA RDP 79-701590A006400140001-0

Special Clandestine Operations Orientation for DD/S&T

Critique

This five-day orientation was prepared to familiarize you with selected tradecraft concepts, to give you a basic understanding of how requirements are levied, and how operations are conducted in the field. Case histories were used to inter-relate requirements, tradecraft, field operational procedures, and the operational environment.

- 1. To what degree do you feel that the above objectives were met?
 The course fulfilled the objectives very well and was very interesting,
- 2. Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories?
- 3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.) $\mathcal{N}_{\mathcal{O}}$
- 4. Do you have any specific suggestions for improving the present format?
 If more time could be a pent on how the analyst can contact the people in DP who are working for him it would be very waiful.
- 5. Any additional comments?

Not all of us one interested in the USSR and China, even though they may be the grains tought, and I would like to see at least one case history from some area tololly untelested.

25X1A <u>9.//0/7/</u> Date Approved For Release 2000/04/17 : CIA-RDP79-01590A000100140001-0 ILLEGIB

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How about phearing about 25X1A

The two cases to illustrate field operation and the

Core office.

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Special Clandestine Operations Orientation for DD/S&T

Critique

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1. To what degree do you feel that the above objectives were met?

	how the whole very well. I still don't guid indicated how to various stoffs influence to area divisions. Possibly a brief review of the plumbing at the end would help.
2.	Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories?
	Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.) That speakers told us about the organization of K6B. The T5D presentation was interesting but could have been eliminated, as well as the visit with armony.
4.	Do you have any specific suggestions for improving the present format? No, other than more evening sessions would have been possible.
5.	Any additional comments? At some print it would have been helpful to have some discussion this wish more welved in clarded un granten this

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The course would have lost metal of the value of it were held at holptro or blebe road, as denner and in the evenings were me as informatine as the lecture.

The evenings were me as informatine as the lecture.

Also, if the troing were test given in the D.C. aver the pressures from our office would borne.

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Special Clandestine Operations Orientation for DD/S&T

Critique

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- 1. To what degree do you feel that the above objectives were met?

 These objectives were stot very well. The case histories were all well-chosen and well presented and were the most interesting a illuminations.
- 2. Do you feel that the orientation had a proper balance between lectures, panels, situation problems, films, and case histories?

 The valuace was good,
- 3. Considering the condensed nature of this orientation, were there any subjects which you feel were not pertinent? (Be specific.)
- 4. Do you have any specific suggestions for improving the present format?

 The Bristing of Station Training Programs might be shartened and combined with the "Welcome"

 This extra time could be used to see a demonstration of training such as the objective of training such as the objective of training such as the objective of the predicts

 The course was well as The speakers

 were good and the location of the course

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 To the objectives of the Name

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(continue)

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The speakers I considered most exceptional
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allowed up & extrahland, a hetter relationshy with each when as a group and concentrate on the course budget matter without interruption. One did not have I rust home a & ather activities prosponentation had concern and participate in the terminal de curseions and participate in all terminal.

Believe the idea and special in I this course are excellent and be done to continued.

25X1A

25X1A was a word of hour near more of and less of we particularly during the informal servicions.

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Approved For Release 2000/04/17 : CIA-RDP79-01590A000100140001-0 S E C R E T

OFFICE OF TRAINING

OPERATIONS SCHOOL

STAFF TRAINING

CLANDESTINE OPERATIONS ORIENTATION FOR DD/S&T NO. 1-72

4 - 8 October 1971

25X1A

OBJECTIVES

The objectives of the course are: (a) to familiarize officers of the DD/S&T with selected basic concepts, programs, and techniques employed in the CS; (b) to provide an understanding of problems involved in the use of human resources in the process of intelligence collection; and (c) to consider the operational environment in the Soviet Union and Communist China.

25X1A

Course Manager
Room 826
Chamber of Commerce Building
Extension 3096

GRCUP I
Excluded from automatic
downgrading and
declassification

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CLANDESTINE CPERATIONS ORIENTATION FOR DD/S&T - No 1-72 4 - 8 October 1971

Thursday, 30 September 1971

	Indibaa,, or se	
		Room 6 F 25 Headquarters
	1400 - 1415	Pre-Course Briefing
	1415 - 1445	Security Briefing
	1500-1600	The Clandestine Service, An Overview
	Monday, 4 Octo	ber 1971
25X1A	1000	Arrival at
23/1/	1030-1045	Security Briefing
	1100-1115	Welcome
	1120-1200	Course Administration
	1200-1300	Lunch
	1300-1400	The CS Requirement System; How it Functions; The Handling of S&T Requirements
	1400-1500	The Field Station; The Case Cfficer; His Functions in the Field
	1500-1600	Field Support and Discussion of Field Station Organization

5X1A

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Discussion

1600-1700

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Tuesday, 5 October 1971				
0830-0900	Reading Period	25X1A		
0900-1200	Clandestine Operations Panel (Discussion of a hypothetical operation through its various phasesrequirements, operating directives, project outlines, name checks, organization of field station, agent acquisition, agent handling, reporting of information.)			
1200-1300	Lunch			
1300-1450	Counterintelligence			
1500-1550	Clandestine Communication			
1600-1700	Tour of Station Facilities and Visit to Museum			
1900-2015	Film: "Ring of Treason," Discussion			
Wednesday, 6 October 1971				
0830-0900	Reading Period			
0900-1020	Agent Assessment and Testing			
1030-1115	Film: "Persona Non Grata"			
1120-1200	Discussion of Film and Review of Tradecraft Principles			

1200-1300

Lunch

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	Wednesday, 6 C	ctober 1971 (continued)	25X1A	
25X1A	1300-1400			
	1500-1700	Soviet Operations		
	1900	Informal Discussions		
	Thursday, 7 Oc	tober 1971		
	0830-0900	Reading: Defectors		
	0900-0920	Discussion of Defectors and Walk-Ins		
	0930-1030	Liaison		
25X1C	1030-1130	Display and Explanation of		
	1130-1200	Briefing on Station Training Programs		
	1200-1300	Lunch		
25X1A	1300-1600	The Case		
	1600-1700	Informal Discussion with Guest	:	

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	Friday, 8 October 1971		
	0830-0900	Reading Period	25X1A
	0900-1130	Evaluation of Scientific Information/Intelligence (A Case History)	
	1130-1230	Lunch	
25X1A	1230-1500	S&T Case History. Class discussion of Case.	
	1500-1530	Final Course Administration	
25X1A	1530	Depart	

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Next 12 Page(s) In Document Exempt

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20 September 1971

25X1A MEMORANDUM FOR: Chief of Station

SUBJECT

: Request for Staff Assistance and Support for Clandestine Operations Orientation for DD/S&T

Course

The Clandestine Operations Orientation for DD/S&T has been scheduled for the period 4 through 8 October, and reservations have 25X1A already been made for the use of during this period. However, as in the past, we would like to call on the Station for instructor and support assistance, as outlined below:

4 October 1971

1030-1100

Security Briefing: We would appreciate a short briefing by the Station Security Officer or one of his deputies. will have briefed the group at Headquarters prior to their departure for some so it is not expected that the Station briefing need take

25X1A 25X1A

more than 15 minutes.

25X1A

1100-1115

Welcome: As in the past, a short welcoming address by the or his Deputy would be appreciated. A briefing on Station training programs has been requested for 7 October, but if the briefing is inconvenient for that date, the subject could be included in a more expanded "welcome."

1600-1700

The Field Station: Field Support and Discussion of Field Station Problems. We would appreciate participation in this discussion.

25X1A

b. Tuesday, 5 October 1971

25X1A

Clandestine Operations Panel: We would like to participate in the Panel by talking on records and name check procedures. Little, if any, prior preparation on his part should be required. We can brief him on his participation just before the panel.

25X1C

1600-1700

0900-1050

Display and Explanation of Technical

We realize that this will have to be very condensed and superficial, but would like one of your technical people to give a brief talk on the use of these methods, the pros and cons of each, and the current state of the art. The display could be tied in with a tour of the Station Headquarters on the morning of 7 October, if more convenient.

1900-

Film: "Ring of Treason." We can operate the projector if the film can be made available. The same for "Persona Non Grata," Scheduled for the morning of 6 October.

c. Wednesday, 6 October 1971

0900-1020

Agent Assessment and Testing: If a Station instructor is available to talk on this subject, it would eliminate the need for obtaining a Headquarters guest speaker. Please let us know soonest.

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d. Thursday, 7 October

25X1C

Liaison: If a Station staff officer is available to cover this subject, we would appreciate his giving this talk. If not, we will try to cover it ourselves.

Tour of Station Facilities and Visit to Museum:
In the past this was arranged by the Office of Security and believed to be of considerable interest to the class.

Briefing on Station Training Programs: As

- -1200 Briefing on Station Training Programs: As stated earlier, we would like a brief run-down, as in the previous running, on the type of training a case officer gets, with emphasis on the Station's current training programs.
- 2. Although we still do not have the names and number of prospective trainees, we have been assured by OSI that we will reach the maximum enrollment, which is normally about 17, or what can accommodate. Names, badge numbers, and description of vehicles will be provided, hopefully, a week before the course starts.

25X1C

- 3. The use of a bus to transport trainees would be desired, but is not essential. As in the past, the Course Manager, providing his Station driver's license has not expired or been revoked (?), can handle the bus driving.
- 4. Students will be encouraged to bring their own liquor, but we would again appreciate having beer and set-ups available.
- 5. Arrangements for guest lecturers have yet to be finalized.

 Some speakers, such as will probably be doing double duty with the Mid-Career course. As far as we know, we should have no scheduling conflicts.

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6. Should there be any further questions on the above, I can arrange to come down to before the course starts, but probably not before 28 September.

25X1C

Attachment: Schedule